

The answer to a challenging health care landscape

Global Health Benefits





Record inflation, workforce shortages and rising levels of chronic disease are fueling a major transformation in health care, with new technologies, diagnostic tools and data changing how, where and when it can be delivered. Cigna HealthcareSM is at the forefront of this, constantly seeking new technologies to improve patient services and outcomes as virtual modes of care enter the mainstream of clinical practice.

Traditional notions of 'seeing the doctor' are changing. Over the last two years, four in IO people have consulted a doctor over the phone or virtually and more than 40% now consider it as good as in-person consultations.

Virtual health has become mainstream

Usage in the last two years



Have consulted a doctor over the phone or virtually Many consider it as good as in-person consultations, including in terms of:



Ease of arranging



Feeling listened to and understood



Follow-up care

^{1.} Cigna Healthcare 360 survey 2023. Cigna Healthcare's International Health research was conducted via an online survey between January 3—31, 2023 in the following markets: Hong Kong, Saudi Arabia, Singapore, Spain, the Netherlands, United Arab Emirates, United Kingdom and the United States. The respondents were members of the general population, aged 16 to 65, representative of age, gender and income. The survey also included expats, aged 16 to 65, currently residing in a country other than their country of citizenship.



A combination of record inflation and increased use of health services, both of which emerged out of the COVID-19 pandemic, is fueling significant increases in medical costs. Global health care spending rose by more than 40% between 2018 and 2022, reaching US\$12 trillion,² and the cost of delivering individual care continues to escalate.³

The cost of living is impacting human well-being and vice versa in a vicious cycle.
Cigna Healthcare's latest 360 Global Well-Being Survey (360 survey), conducted in early 2023,

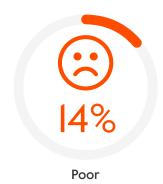
found six in IO (63%) respondents around the world feel their ability to meet their or their family's medical needs is only "fair" or "poor". Virtual health could be the key to enabling people to meet their medical needs at lower cost and with greater convenience.

Meanwhile, with governments struggling to meet the rising needs of their populations and facing an alarming shortage of health care workers,² there is a growing acceptance by the industry and consumers that the way forward for health care is through rapid innovation.

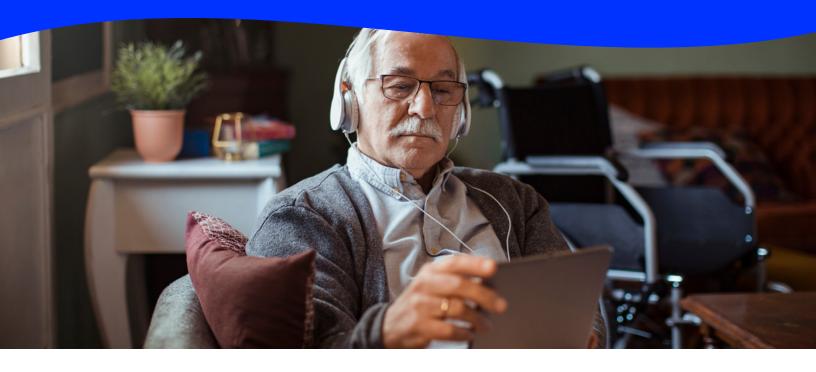
Ability to meet own or family's medical needs1







- 1. Cigna Healthcare 360 survey 2023. Cigna Healthcare's International Health research was conducted via an online survey between January 3—31, 2023 in the following markets: Hong Kong, Saudi Arabia, Singapore, Spain, the Netherlands, United Arab Emirates, United Kingdom and the United States. The respondents were members of the general population, aged 16 to 65, representative of age, gender and income. The survey also included expats, aged 16 to 65, currently residing in a country other than their country of citizenship.
- 2. World Economic Forum. Global Health and Healthcare Strategic Outlook: A Shared Vision for 2035. https://www3.weforum.org/docs/WEF Global Health and Healthcare Strategic Outlook 2023.pdf. Published June 2023.
- 3. WTW. 2023 Global Medical Trends Survey. Executive Summary and Key Finding. https://www.wtwco.com/en-us/insights/2022/10/2023-global-medical-trends-survey-report. Published October 12, 2022.
- 3 | Virtual health: The answer to a challenging health care landscape



Overcoming the barriers of access to care

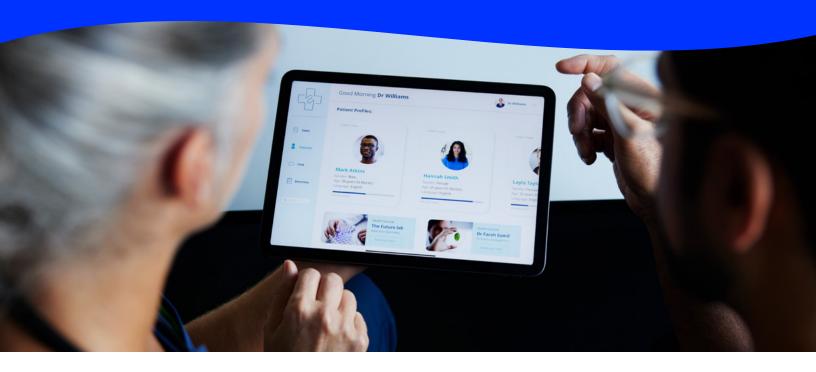
Access to care is the most persistent challenge facing health systems globally⁴, with long waiting times for health services in many countries, especially those with public systems. In the United Kingdom (UK), for example, the waiting list for hospital treatment hit a record of 7.2 million patients in January 2023. In December 2022, half of all UK hospital accident and emergency patients had to wait more than four hours to get treatment, a record high for the country⁵.

Our 360 survey found that 40% of respondents have struggled to get an appointment with a doctor quickly when they were sick in the last two years. This is a huge cause for concern, because the ability to seek timely medical attention can mean the difference between life and death in some cases.

Barriers in access to care delays investigation of health issues¹



- 1. Cigna Healthcare 360 survey 2023. Cigna Healthcare's International Health research was conducted via an online survey between January 3—31, 2023 in the following markets: Hong Kong, Saudi Arabia, Singapore, Spain, the Netherlands, United Arab Emirates, United Kingdom and the United States. The respondents were members of the general population, aged 16 to 65, representative of age, gender and income. The survey also included expats, aged 16 to 65, currently residing in a country other than their country of citizenship.
- 4. World Economic Forum. These are the world's top health concerns in 2022. https://www.weforum.org/agenda/2022/11/global-healthcare-mental-health-survey/. Published November 10, 2022.
- 5. UK Parliament. House of Commons Library. https://commonslibrary.parliament.uk/research-briefings/cbp-7281/. Published March 13, 2023.
- 4 | **Virtual health:** The answer to a challenging health care landscape



Amid the many barriers to care, however, virtual health has firmly established its position as an alleviating and potentially life-saving innovation⁶. It improves operational efficiency across primary and tertiary settings, optimizes appointment schedules, and eliminates patients' travel time. With 95% of the world's population now covered by a mobile broadband network⁷, telehealth has now become a permanent fixture of system delivery⁸.

But virtual health is more than telehealth; it encompasses a much wider breadth of clinical practice, including remote patient monitoring, imaging and diagnostics, virtual triage and hospital management, patient data and more recently, artificial intelligence (AI) which offers enormous potential to further reduce costs, improve efficiency and enhance patient outcomes.

Familiar AI applications include virtual assistants – which can provide round-the-clock guidance on how to access health services, and the use of AI in summarizing and extracting key information from medical records. AI can also help enhance the effectiveness of remote patient monitoring by analyzing data from monitoring devices and providing real-time insights and alerts to enable health care providers to quickly address any problems⁹. While attention must be paid to the proper and ethical use of AI to manage bias, security, and other issues, it nevertheless offers a tremendous range of benefits and new possibilities.



Enhancing health equity

"Gaps in access to care are affecting the well-being of people around the world. It is also one of the contributing factors to health disparities arising from differences in socioeconomic status, geographical location, and physical disabilities. By delivering health services virtually to people when and where they need them, we are closing the gaps in health care access and giving everyone a fairer chance at staying healthy."

Jason Sadler, President, International Health, Cigna Healthcare



- Progressive Policy Institute (PPI). Telehealth Saves Money and Lives: Lessons from the COVID-19 Pandemic. https://www.progressivepolicy.org/wp-content/uploads/2021/11/
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- 7. GSMA. The State of Mobile Internet Connectivity 2022. https://www.gsma.com/r/wp-content/uploads/2022/12/The-State-of-Mobile-Internet-Connectivity-Report-2022.pdf?utm source=website&utm medium=download-button&utm campaign=somic22. Published October 2022.
- 8. Nature Medicine. Telehealth is here to stay. https://www.nature.com/articles/s41591-021-01447-x. Published July 15, 2021.
- 9. Forbes. Revolutionizing Healthcare: The Top 14 Uses of ChatGPT in Medicine and Wellness. https://www.forbes.com/sites/bernardmarr/2023/03/02/revolutionizing-healthcare-the-top-14-uses-of-chatgpt-in-medicine-and-wellness/?sh=42341a876e54. Published March 2, 2023.
- 5 | Virtual health: The answer to a challenging health care landscape



Link between coordination and affordability

Virtual health has great potential to bring access and affordability – two key pillars in the drive to achieve health care equity¹⁰. But there are still hurdles to overcome in terms of managing complex conditions effectively and remotely.

Research has found that virtual health care can also reduce health system costs by offering more timely care, thus mitigating the need for expensive procedural or specialist follow-up. At the same time, patients, and clinicians have less need to travel to consultations – thus lowering health system costs when these trips are system-funded. Furthermore, virtual health is more affordable overall than in-person care. For instance, a study of patients with cardiovascular disease in the United States (U.S.) found that the mean telehealth cost per person was U.S. \$112.80, while for in-person outpatient encounters it was U.S. \$161.40.12

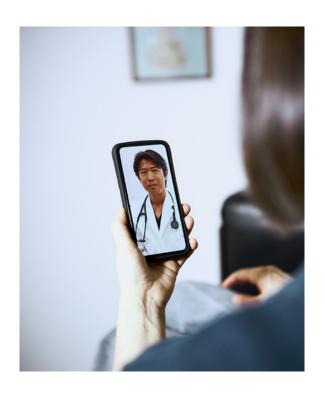
Coordinated care is the next evolution in the virtual health journey. Working in unison, telehealth, patient monitoring, and data interoperability are allowing teams of health care professionals and relevant agencies to manage chronic conditions away from the hospital. This ultimately reduces hospital visits, improves outcomes and lowers the economic burden of care on already struggling systems. Such innovations are driving new behaviors, routines, and ways of working in all clinical settings, driving administrative efficiency, cost-effectiveness and a better user experience for patients and clinicians alike.¹³

- 10. World Economic Forum. Telemedicine could help the world achieve health equity by bringing care to the home here's how. https://www.weforum.org/agenda/2023/01/telemedicine-global-health-equity-at-home-davos23/. Published January 12, 2023.
- 11. National Library of Medicine. Determining if Telehealth Can Reduce Health System Costs: Scoping Review. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7605980/. Published October 19, 2020.
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- 13. JMIR Publications. How the Integration of Telehealth and Coordinated Care Approaches Impact Health Care Service Organization Structure and Ethos: Mixed Methods Study. https://nursing.jmir.org/2020/1/e20282/. Published May 15, 2020.
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Virtual case management

Cigna Healthcare already supports its customers with a range of virtual health services14, including virtual case management and remote consultations. Virtual case management is a service where a clinician – normally a nurse, but sometimes a doctor - is appointed as the customer's contact person to help handle their care and guide their overall health journey. This is particularly useful for people suffering from complex or sensitive conditions which make them more vulnerable or mean they need added support. Cigna Healthcare also serves many globally mobile individuals, for whom virtual consultations are a great solution. They can talk to their primary care physician remotely whenever they need to, and can ensure consistent follow-up, wherever they are in the world, with the same physician each time.







Mental health support

We were an early advocate of virtual health, offering tools and services via our popular Cigna Wellbeing® app back in the pre-COVID days. Today, we offer comprehensive digital solutions through our joint ventures, NAS Neuron in the Middle East and Honeysuckle Health in Australia, and in partnership with providers like Teladoc Health, a global leader in whole-person virtual care. As part of these solutions, we see a great case for the use of virtual health to address mental health issues. Whether through self-guided activities delivered through an app, or one-on-one live coaching sessions, virtual mental health services remove barriers and stigma to empower people to get the care they need and ensure early intervention for mental health problems¹⁵.

- 14. Cigna Healthcare provides access to virtual care through telehealth provider organizations as part of your plan. This service is separate from your health plan's network and may not be available in all areas or under all plans. Referrals are not required. Video may not be available in all areas or with all providers. Refer to plan documents for complete description of virtual care services and costs.
- 15. Teladoc Health, Inc. Mental health for health plans. https://www.teladochealth.com/organizations/health-plans/mental-health/. Accessed June 20, 2023.



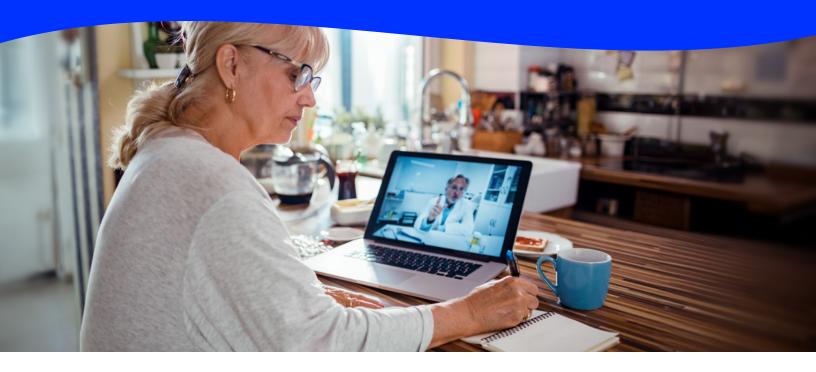
Balancing act: virtual health as a viable alternative to in-person care

The rapid rise of virtual care in clinical and patient settings is fueling a new debate over how to right-site care, i.e., which mode is best suited to which scenario. Health care providers are already experiencing a sea change in how they administer care amid the rise of data science, mobile networks, and biosensors, along with the growing popularity of telemedicine and remote patient monitoring. A 2022 study revealed that 63% of clinicians anticipate conducting most consultations remotely over the next IO years, while 49% believe that patients will receive most of their care at home in the next decade.¹⁰

But change is not happening as fast everywhere. In Australia, for example, a recent survey of 248 clinical staff from 20 communities across the country's most remote regions found that while telehealth can improve access, significant questions are still being worked through about how, when, and to what extent it should be used. While staff shortages are impacting health systems across the globe, proper training and guidelines around digital infrastructure can ensure that care is appropriately sited across communities¹⁶.

On the patient side, our latest Cigna Healthcare 360 survey found that people are becoming increasingly familiar with at least some elements of virtual health; an average of four in IO respondents had communicated with doctors by telephone or virtually for general health consultations (see Appendix for activities done by respondents through virtual health channels in different markets). Many believe virtual consultations are as effective as in-person ones. Overall, more than four in IO of our survey respondents expressed this satisfaction, including with regard to ease of arranging consultations (46%), general convenience (42%), being listened to and understood (46%), being given the right amount of time and attention (45%) and follow-up care (50%).

- 1. Cigna Healthcare 360 survey 2023. Cigna Healthcare's International Health research was conducted via an online survey between January 3—31, 2023 in the following markets: Hong Kong, Saudi Arabia, Singapore, Spain, the Netherlands, United Arab Emirates, United Kingdom and the United States. The respondents were members of the general population, aged 16 to 65, representative of age, gender and income. The survey also included expats, aged 16 to 65, currently residing in a country other than their country of citizenship.
- 10. World Economic Forum. Telemedicine could help the world achieve health equity by bringing care to the home here's how. https://www.weforum.org/agenda/2023/01/telemedicine-global-health-equity-at-home-davos23/. Published January 12, 2023.
- 16. BMC Health Services Research. Telehealth in remote Australia: a supplementary tool or an alternative model of care replacing face-to-face consultations? https://bmchealthservres.biomedcentral.com/articles/10.1186/s12913-023-09265-2. Published April 5, 2023.
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There are also variations in uptake and perception based on demographics, especially in terms of age groups. Our 360 survey found the younger generation has more experience with virtual health: 16-24 year-olds had used it most, with 45% having consulted a doctor over the phone or virtually, closely followed by the 25-34 (44%) and 35-49 (43%) age brackets. But younger age groups are usually less reliant on health systems, so it is important to encourage greater usage and deliver targeted health promotion activities towards age groups over-45, of which only 35% to 38% say they have previously consulted a doctor over the phone or virtually.

Virtual or in-person?

"It's not a case of choosing one or the other. Both play their part in the patient journey. We will never have a completely virtual health system – nor do we want one, as it just wouldn't be effective. However, clinicians realize that virtual health offers an opportunity to improve access and provide care outside the four walls of their medical practice."

Dr. Stella George, Chief Medical Officer, International Health, Cigna Healthcare





Continuous improvement and innovation drive virtual health adoption

As virtual health becomes a more normalized option for patients, health care service providers have a responsibility to help build trust with patients and optimize their care experience. This can be achieved through better understanding of the needs of patients and barriers to adoption, and more dedicated training for clinicians looking after patients through virtual channels.

As technology continues to advance, we believe the quality of virtual health will keep improving.

At Cigna Healthcare, we've been investing in digital and analytics capabilities to enhance our health services.

The integration of virtual health and data analytics enables us to capture and leverage large amounts of data to produce intelligent insights into the needs of our customers, allowing us to serve them more effectively.

For example, Honeysuckle Health's Injury Support Program, a telephone service which provides clinical and care coordination support to help customers who have suffered a workplace injury with their recovery, deploys analytics to provide targeted support to those who will benefit most from the program.

Beyond reducing costs and improving access to health care, virtual health is bringing us a step closer to a truly patient-centric health care system, where we can offer people the most suitable care whenever and wherever they need it. We are undoubtedly living through a challenging moment for health systems around the world, but the widespread adoption of virtual health may well ease our transition into a new and more effective mode of health care.

Appendix

Activities done through virtual health channels in the last two years (%)¹

	Global	U.S.	SG	НК	UAE	KSA	UK	SP	NL
Communicate with doctors via telephone/virtually for general health consultations	41	46	28	25	50	37	56	53	33
Schedule medical appointments via email, internet or an app	40	38	45	29	44	40	33	60	34
Access medical records via the internet	29	41	34	21	27	20	19	31	41
Communicate with doctors via email for medical advice	20	26	15	12	32	26	18	11	18
Access virtual or telehealth for specialist consultations	20	29	18	17	33	30	11	Ю	9

U.S. - United States | SG - Singapore | HK - Hong Kong | UAE - United Arab Emirates | KSA - Kingdom of Saudi Arabia | UK - The United Kingdom | SP - Spain | NL - The Netherlands

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